

DETAILED PROJECT REPORT

RUSK MAKING UNIT

UNDER PMFME SCHEME



National Institute of Food Technology Entrepreneurship and Management

Ministry of Food Processing Industries

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1. PROJECT SUMMARY

1. Name of the proposed project	:	Rusk Making Unit
2. Nature of proposed project	:	Proprietorship/Company/Partnership
3. Proposed project capacity	:	115200 Kg/annum(75,80,85,90 & 95%) capacity utilization in 1 st to 5 th Year respectively)
4. Raw materials	:	Wheat flour, MilkPowder, Sugar, Yeast, Salt, Edible Fat
5. Major product outputs	:	Rusk
6. Total project cost	:	Rs 13.58 Lakh
• Land development, building & Civil Construction	:	Nil
Machinery and equipment's	:	Rs 9.15 Lakh
Miscellaneous Fixed Assets	:	Rs.1.10 Lakh
Working capital	:	Rs.3.33 Lakh
8. Means of Finance		
Subsidy (max 10lakhs)	:	Rs.3.59 Lakh
• Promoter's contribution (min10%)	:	Rs 1.35 Lakh
Term loan	:	Rs 5.64 Lakh
Working Capital Requirement	:	Rs. 3.00 Lakh
9. Profit after Depreciation, Interest & Tax		
• 1 st year	:	Rs.1.00 Lakh
• 2 nd year	:	Rs.2.54 Lakh
• 3 rd year	:	Rs.3.38 Lakh
• 4 th year	:	Rs.4.54 Lakh
• 5th year	:	Rs.6.42 Lakh
11. Average DSCR	:	3.48
12. Term loan repayment	:	5 Years with 6 months grace period

2. ABOUT THE PRODUCT

2.1. PRODUCT INTRODUCTION:

A rusk is a hard, dry biscuit or a twice-baked bread. It is sometimes used as a teether for babies. In some cultures, rusk is made of cake, rather than bread: this is sometimes referred to as cake rusk. In the UK, the name also refers to a wheat-based food additive.

Roasted Bread are called Rusk. It is having very good selves life and very tasty to eat. It will have all the ingredients and nutrients of Bread. It is neatly packed and sells in the market. The Manufacturing of Rusk also easy as the same bread is manufactured the bread are sliced in the slicing machine the sliced bread are again roasted in the oven to remove the moisture. Good Roasted bread will have no moisture and grips and dry

2.2 MARKET POTENTIAL:

The Indian bakery industry is one of the biggest sections in the country's processed food industry. Bakery products, which include bread, rusk and biscuits, form the major baked foods accounting for over 82 per cent of the total bakery products produced in the country

The demand of processed and convenience food is increasing constantly due to urbanization, changing life style and food habits of the people. Bakery industry in India is the largest of the food industries with an annual turnover of about Rs. 32000 million and has achieved 3rd position in generating revenue among processed food sector. With over 1.2 billion population and 350 million strong urban middle class and changing food habits, the processed food market is promising a huge potential to be tapped.

2.3 RAW MATERIAL DESCRIPTION:

Rusk is made from wheat flour, sugar, skimmed milk powder, vegetable oil, gluten, malt extract, soy flour, salt, yeast, and water. It is eaten as a dunking biscuit, particularly with Persian chai (tea).

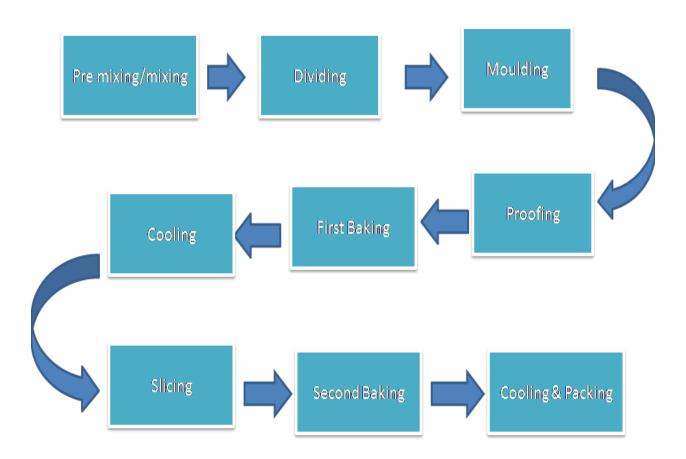
Key ingredients are listed below:

- Wheat Flour
- Milk Powder
- Custard Powder
- Edible Fat
- Sugar
- Yeast
- Salt

3. PROCESS FLOW CHART

- Procurement of raw material.
- Pre-mixing of ingredients as per formulation to form dough of proper consistency.
- The dough is then divided and pieces are put into molds for proofing, followed by first baking,
- Then rusk to be cooled for some time, after that second baking to be done and again cooling.
- Checking of final product, packaging & sent for sale.

Rusk Manufacturing Process Flow Chart



4. ECONOMICS OF THE PROJECT

4.1. BASIS & PRESUMPTIONS

- 1. Production Capacity of Rusk is 400 Kgs per day. First year, Capacity has been taken @ 75%.
- 2. Working shift of 08 hours per day has been considered.
- 3. Raw Material stock is for 10 days and Finished goods Closing Stock has been taken for 10 days.
- 4. Credit period to Sundry Debtors has been given for 7 days.
- 5. Credit period by the Sundry Creditors has been provided for 7 days.
- 6. Depreciation and Income tax has been taken as per the Income tax Act,

1961.

- 7. Interest on working Capital Loan and Term loan has been taken at 11%.
- 8. Salary and wages rates are taken as per the Current Market Scenario.
- 9. Power Consumption has been taken at 10 KW.

10. Selling Prices & Raw material costing has been increased by 5% & 5% respectively in the subsequent years.

4.2. CAPACITY, UTILIZATION, PRODUCTION & OUTPUT

COMPUTATION OF PRODUCTION OF RUSK					
Items to be Manufactured					
Rusk					
Machine capacity Per hour	50	Kg			
Total working Hours	8	0			
Machine capacity Per Day	400	Kg			
Working days in a month	25	Days			
Working days per annum	300				
Wastage Considered	4%				
Raw material requirement	120000	Kg			
Final Output per annum after wastage	115200	Kg			
Final Product to be packed in 1 kg Packet					
Number of Packets per annum	115200	1 Kg Packet			

Production of Rusk				
Production	Capacity	KG		
1st year	75%	86,400		
2nd year	80%	92,160		
3rd year	85%	97,920		
4th year	90%	1,03,680		
5th year	95%	1,09,440		

Raw Material Cost			
Year	Capacity	Rate	Amount
	Utilisation	(per Kg)	(Rs. in lacs)
1st year	75%	43.50	39.15
2nd year	80%	46.00	44.16
3rd year	85%	48.00	48.96
4th year	90%	50.00	54.00
5th year	95%	53.00	60.42

COMPUTATION OF SALE							
Particulars	1st year	2nd year	3rd year	4th year	5th year		
Op Stock	-	2,880	3,072	3,264	3,456		
Production Less : Closing	86,400	92,160	97,920	1,03,680	1,09,440		
Stock	2,880	3,072	3,264	3,456	3,648		
Net Sale	83,520	91,968	97,728	1,03,488	1,09,248		
sale price per packet	70.00	74.00	78.00	82.00	86.00		
Sales (in Lacs)	58.46	68.06	76.23	84.86	93.95		

4.3. PREMISES/INFRASTRUCTURE

The approximate total area required for complete factory setup is 1800-2000 Sq. ft. for smooth production including storage area. It is expected that the premises will be on rental.

4.4. MACHINERY & EQUIPMENTS

Machine	Machine Description	Image
Spiral Mixer	Spiral mixers are best suited for mixing bread, because they keep the dough at a lower temperature given how the mixer bowl rotates as the spiral hook spins to knead the dough	
Rotary Rack	They are ideal for baking of a wide range of baked goods including bread, rusk,cookies, cakes, and so much more	Pritul Machines
Normal slicer	Used for slicing rusk into small size.	

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Molds, storage tank,	Used for storage of raw material &	
collection tank etc.	finished goods.	

Machine	Unit	Rate	Price
SpiralMixer(Capacity - 50 Kg)	1	2,00,000	2,00,000
Rotary Rack (40-50 Kg/hr)	1	5,00,000	5,00,000
Normal slicer (30 Slices) 400-500 kg/hr	1	65,000	65,000
Molds, storage tank, collection tank etc.		1,50,000	1,50,000

Note: Cost of the machinery is approx. Rs. 9.15 Lakhs excluding GST and other transportation cost.

4.5. MISCELLANEOUS FIXED ASSETS

- Electricity connection
- Other equipment's & fixture

4.6. TOTAL COST OF PROJECT

COST OF PRO	DJECT
	(in Lacs)
PARTICULARS	Amount
Land & Building Plant & Machinery	Owned/Rented 9.15
Miscellaneous Assets	1.10
Working capital	3.33
Total	13.58

4.7. MEANS OF FINANCE

MEANS OF FINANCE			
PARTICULARS	AMOUNT		
Own Contribution (min 10%)	1.35		
Subsidy @35% (Max. Rs 10 Lac)	3.59		
Term Loan @ 55%	5.64		
Working Capital (Bank Finance)	3.00		
Total	13.58		

4.8. TERM LOAN: Term loan of Rs. 5.64 Lakh is required for project cost of Rs. 13.58 Lakh.

	REPAYMENT SCHEDULE OF TERM LOAN							
						Interest	11.00%	
Year	Particulars	Amount	Addition	Total	Interest	Repayment	Closing Balance	
1st	Opening Balance							
	1st month	-	5.64	5.64	-	-	5.64	
	2nd month	5.64	-	5.64	0.05	-	5.64	
	3rd month	5.64	-	5.64	0.05	-	5.64	
	4th month	5.64	-	5.64	0.05		5.64	
	5th month	5.64	-	5.64	0.05		5.64	
	6th month	5.64	-	5.64	0.05		5.64	
	7th month	5.64	-	5.64	0.05	0.10	5.53	
	8th month	5.53	-	5.53	0.05	0.10	5.43	
	9th month	5.43	-	5.43	0.05	0.10	5.32	
	10th month	5.32	-	5.32	0.05	0.10	5.22	
	11th month	5.22	-	5.22	0.05	0.10	5.12	
	12th month	5.12	-	5.12	0.05	0.10	5.01	
					0.55	0.63		
2nd	Opening Balance							
	1st month	5.01	-	5.01	0.05	0.10	4.91	
	2nd month	4.91	-	4.91	0.04	0.10	4.80	
	3rd month	4.80	-	4.80	0.04	0.10	4.70	
	4th month	4.70	-	4.70	0.04	0.10	4.59	
	5th month	4.59	-	4.59	0.04	0.10	4.49	

4.9. TERM LOAN REPAYMENT & INTEREST SCHEDULE

		F	PM FME- D	Detailed Projec	t Report of R	usk Making
6th month	4.49	-	4.49	0.04	0.10	4.38
7th month	4.38	-	4.38	0.04	0.10	4.28
8th month	4.28	-	4.28	0.04	0.10	4.18
9th month	4.18	-	4.18	0.04	0.10	4.07
10th month	4.07	-	4.07	0.04	0.10	3.97
11th month	3.97	-	3.97	0.04	0.10	3.86
12th month	3.86	-	3.86	0.04	0.10	3.76
				0.49	1.25	
Opening Balance						
1st month	3.76	-	3.76	0.03	0.10	3.65
2nd month	3.65	-	3.65	0.03	0.10	3.55
3rd month	3.55	-	3.55	0.03	0.10	3.45
4th month	3.45	-	3.45	0.03	0.10	3.34
5th month	3.34	-	3.34	0.03	0.10	3.24
6th month	3.24	-	3.24	0.03	0.10	3.13
7th month	3.13	-	3.13	0.03	0.10	3.03
8th month	3.03	-	3.03	0.03	0.10	2.92
9th month	2.92	-	2.92	0.03	0.10	2.82
10th month	2.82	-	2.82	0.03	0.10	2.71
11th month	2.71	-	2.71	0.02	0.10	2.61
12th month	2.61		2.61	0.02	0.10	2.51
Oneni D 1				0.35	1.25	
Opening Balance						
	0.51		0.51	0.02	0.10	2 40
1st month	2.51	-	2.51	0.02	0.10	2.40
	7th month 8th month 9th month 10th month 10th month 11th month 12th month 2nd month 3rd month 3rd month 4th month 5th month 6th month 7th month 9th month 11th month 12th month 12th month 11th month 12th month 11th month 12th month 10th month 11th month 12th month 0pening Balance	7th month 4.38 8th month 4.28 9th month 4.18 10th month 4.07 11th month 3.97 12th month 3.86 Opening Balance 1st month 3.65 3rd month 3.65 3rd month 3.65 4th month 3.45 5th month 3.34 6th month 3.24 7th month 3.13 8th month 3.03 9th month 2.92 10th month 2.82 11th month 2.71 12th month 2.61	6th month 4.49 - 7th month 4.38 - 8th month 4.28 - 9th month 4.18 - 10th month 4.07 - 10th month 3.97 - 11th month 3.97 - 12th month 3.86 - Vopening Balance - - 1st month 3.65 - 3rd month 3.65 - 3rd month 3.45 - 5th month 3.34 - 6th month 3.24 - 7th month 3.13 - 9th month 2.92 - 10th month 2.82 - 11th month 2.71 - 12th month 2.61 -	6th month 4.49 - 4.49 7th month 4.38 - 4.38 8th month 4.28 - 4.28 9th month 4.18 - 4.18 10th month 4.07 - 4.07 11th month 3.97 - 3.97 12th month 3.86 - 3.86 Opening Balance 1st month 3.65 - 3.65 3rd month 3.65 - 3.65 3rd month 3.65 - 3.45 5th month 3.45 - 3.45 6th month 3.24 - 3.24 7th month 3.13 - 3.03 8th month 3.03 - 2.92 10th month 2.82 - 2.82 11th month 2.71 - 2.71 12th month 2.61 - 2.61	6th month 4.49 - 4.49 0.04 7th month 4.38 - 4.38 0.04 8th month 4.28 - 4.28 0.04 9th month 4.18 - 4.18 0.04 10th month 4.07 - 4.07 0.04 11th month 3.97 0.04 0.04 12th month 3.97 0.04 0.04 12th month 3.97 0.04 0.04 12th month 3.65 3.86 0.04 Opening Balance 1st month 3.65 - 3.76 0.03 3rd month 3.65 - 3.45 0.03 3rd month 3.45 - 3.45 0.03 6th month 3.24 - 3.24 0.03 6th month 3.03 - 3.03 0.03 9th month 2.92 - 2.92 0.03 10th month 2.82 - 2.92 0.03 10th month 2.82 - 2.61	7th month 4.38 - 4.38 0.04 0.10 8th month 4.28 - 4.28 0.04 0.10 9th month 4.18 - 4.18 0.04 0.10 10th month 4.07 - 4.07 0.04 0.10 11th month 3.97 - 3.97 0.04 0.10 12th month 3.86 - 3.86 0.04 0.10 12th month 3.86 - 3.86 0.04 0.10 12th month 3.86 - 3.86 0.04 0.10 12th month 3.65 - 3.86 0.04 0.10 2nd month 3.65 - 3.76 0.03 0.10 3rd month 3.45 - 3.45 0.03 0.10 4th month 3.45 - 3.45 0.03 0.10 5th month 3.13 - 3.13 0.03 0.10 6th month 3.03 - 3.03 0.03 0.10 9th month 2.82

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	3rd month	2.30	-	2.30	0.02	0.10	2.19
	4th month	2.19	-	2.19	0.02	0.10	2.09
	5th month	2.09	-	2.09	0.02	0.10	1.98
	6th month	1.98	-	1.98	0.02	0.10	1.88
	7th month	1.88	_	1.88	0.02	0.10	1.77
	8th month	1.77	-	1.77	0.02	0.10	1.67
	9th month	1.67	_	1.67	0.02	0.10	1.57
	10th month	1.57	_	1.57	0.01	0.10	1.46
	11th month	1.46	_	1.46	0.01	0.10	1.36
	12th month	1.36	_	1.36	0.01	0.10	1.25
	12th month	1.50		1.50	0.01	1.25	1.23
5th	Opening Balance						
	1st month	1.25	-	1.25	0.01	0.10	1.15
	2nd month	1.15	-	1.15	0.01	0.10	1.04
	3rd month	1.04	-	1.04	0.01	0.10	0.94
	4th month	0.94	-	0.94	0.01	0.10	0.84
	5th month	0.84	-	0.84	0.01	0.10	0.73
	6th month	0.73	-	0.73	0.01	0.10	0.63
	7th month	0.63	-	0.63	0.01	0.10	0.52
	8th month	0.52	-	0.52	0.00	0.10	0.42
	9th month	0.42	_	0.42	0.00	0.10	0.31
	10th month	0.31	_	0.31	0.00	0.10	0.21
	11th month	0.21	_	0.21	0.00	0.10	0.10
	12th month	0.10	-	0.10	0.00 0.07	0.10 1.25	-

DOOR TO DOOR MORATORIUM	60	MONTHS	-	·	
PERIOD	6	MONTHS			
REPAYMENT PERIOD	54	MONTHS			

4.10. WORKING CAPITAL CALCULATIONS

COMPUTATION OF CLOSING STOCK & WORKING CAPITAL						
PARTICULARS	1st year	2nd year	3rd year	4th year	5th year	
Finished Goods					1	
	1.69	1.87	2.08	2.29	2.48	
Raw Material						
•	1.31	1.47	1.63	1.80	2.01	
Closing Stock	2.99	3.35	3.71	4.09	4.50	

COMPUTATION OF WORKING CAPITAL REQUIREMENT							
TRADITIONAL METHOD				((in Lacs)		
Particulars	Amount	Own]	Margin	Bank	Finance		
Finished Goods & Raw Material	2.99						
Less : Creditors	0.91						
Paid stock	2.08	10%	0.21	90%	1.87		
Sundry Debtors	1.36	10%	0.14	90%	1.23		
	3.44		0.34		3.10		
MPBF							
WORKING CAPITAL LIMIT DEM	WORKING CAPITAL LIMIT DEMAND (from Bank)						
Working Capital Margin					0.33		

4.11. SALARY & WAGES

BREAK UP OF LABOUR CHARGES								
Particulars	Wages Rs. per Month	No of Employees	Total Salary					
Skilled (in the used munace)	5 500	2	11,000					
Skilled (in thousand rupees)	5,500	2	11,000					
Unskilled (in thousand rupees)	3,500	1	3,500					
Total salary per month			14,500					
Total annual labour charges	(in lacs)		1.74					

BREAK UP OF STAFF SALARY CHARGES								
Particulars	Salary Rs. per Month	No of Employees	Total Salary					
Helper	8,000	1	8,000 -					
Accountant	16,000	1	16,000					
Total salary per month			24,000					
Total annual Staff charges	(in lacs)		2.88					

4.12 POWER REQUIREMENT

Utility Charges (per month)		
Particulars	value	Description
Power connection required	10	KWH
consumption per day	80	units
Consumption per month	2,000	units
Rate per Unit	10	Rs.
power Bill per month	20,000	Rs.

4.13. DEPRECIATION CALCULATION

COMPUTATION OF DEP	RECIATION		(in Lacs)
Description	Plant & Machinery	Miss. Assets	TOTAL
Rate of Depreciation	15.00%	10.00%	
Opening Balance	-	_	-
Addition	9.15	1.10	10.25
Total	9.15	1.10	10.25
Less : Depreciation	1.37	0.11	1.48
WDV at end of Year	7.78	0.99	8.77
Additions During The Year	-	-	_
Total	7.78	0.99	8.77
Less : Depreciation	1.17	0.10	1.27
WDV at end of Year	6.61	0.89	7.50
Additions During The Year	-	_	_
Total	6.61	0.89	7.50
Less : Depreciation	0.99	0.09	1.08

I	I		
WDV at end of Year	5.62	0.80	6.42
Additions During The Year			-
Total	5.62	0.80	6.42
Less : Depreciation	0.84	0.08	0.92
WDV at end of Year	4.78	0.72	
Additions During The Year	H. 70		-
Total	4.78	0.72	5.50
Less : Depreciation	0.72	0.07	0.79
WDV at end of Year	4.06	0.65	4.71

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4.14. REPAIR & MAINTENANCE: Repair & Maintenance is 2.5% of Gross Sale.

4.15. PROJECTIONS OF PROFITABILITY ANALYSIS

PROJECTED PROFITAB		(in Lacs)			
PARTICULARS	1st year	2nd year	3rd year	4th year	5th year
Capacity Utilisation %	75%	80%	85%	90%	95%
<u>SALES</u> Gross Sale Rusk	58.46	68.06	76.23	84.86	93.95
Total COST OF SALES	58.46	68.06	76.23	84.86	93.95
Raw Material Consumed	39.15	44.16	48.96	54.00	60.42
Electricity Expenses	2.40	2.76	3.17	3.65	4.02

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Depreciation	1.48	1.27	1.08	0.92	0.79	
Wages & labour	1.74	1.91	1.91	2.07	2.23	
Repair & maintenance	1.46	1.70	1.91	2.12	2.35	
Packaging	4.38	4.42	5.34	5.94	4.70	
Cost of Production	50.62	56.22	62.37	68.70	74.50	
Add: Opening Stock /WIP	-	1.69	1.87	2.08	2.29	
Less: Closing Stock /WIP	1.69	1.87	2.08	2.29	2.48	
Cost of Sales	48.93	56.04	62.17	68.49	74.31	
GROSS PROFIT	9.53 16.30%	12.02 17.66%	14.06 18.45%	16.37 19.29%	19.64 20.91%	
Salary to Staff	2.88	3.34	4.08	4.69	5.16	
Interest on Term Loan	0.55	0.49	0.35	0.21	0.07	
Interest on working Capital	0.33	0.33	0.33	0.33	0.33	
Rent	3.60	3.96	4.36	4.79	5.27	
selling & adm exp	1.17	1.36	1.52	1.70	1.88	
TOTAL	8.53	9.48	10.64	11.72	12.71	
NET PROFIT	1.00 1.71%	2.54 3.73%	3.43 4.49%	4.65 5.48%	6.93 7.38%	
Taxation	-	0.00	0.05	0.11	0.51	
PROFIT (After Tax)	1.00	2.54	3.38	4.54	6.42	

4.16. BREAK EVEN POINT ANALYSIS

BREAK EVEN POINT ANALYSIS					
Year	Ι	II	III	IV	V
Net Sales & Other Income	58.46	68.06	76.23	84.86	93.95
Less : Op. WIP Goods	_	1.69	1.87	2.08	2.29
Add : Cl. WIP Goods	1.69	1.87	2.08	2.29	2.48
Total Sales	60.15	68.24	76.43	85.07	94.15
Variable & Semi Variable Exp.					
Raw Material Consumed	39.15	44.16	48.96	54.00	60.42
Electricity Exp/Coal Consumption at 85%	2.04	2.35	2.70	3.10	3.41
Wages & Salary at 60%	2.77	3.15	3.59	4.05	4.43
Selling & adminstrative Expenses 80%	0.94	1.09	1.22	1.36	1.50
Interest on working Capital	0.33	0.33	0.33	0.33	0.33
Repair & maintenance	1.46	1.70	1.91	2.12	2.35
Packaging	4.38	4.42	5.34	5.94	4.70
Total Variable & Semi Variable Exp	51.07	57.20	64.04	70.90	77.15
Contribution	9.08	11.04	12.39	14.17	17.00
Fixed & Semi Fixed Expenses					
Electricity Exp/Coal Consumption at 15%	0.36	0.41	0.48	0.55	0.60
Wages & Salary at 40%	1.85	2.10	2.40	2.70	2.96
Interest on Term Loan	0.55	0.49	0.35	0.21	0.07
Depreciation	1.48	1.27	1.08	0.92	0.79
Selling & adminstrative Expenses 20%	0.23	0.27	0.30	0.34	0.38

1	PM FME- Detailed Project Report of Rusk Making					
Rent	3.60	3.96	4.36	4.79	5.27	
Total Fixed Expenses	8.08	8.50	8.96	9.52	10.07	
Capacity Utilization	75%	80%	85%	90%	95%	
OPERATING PROFIT	1.00	2.54	3.43	4.65	6.93	
BREAK EVEN POINT	67%	62%	61%	60%	56%	
BREAK EVEN SALES	53.53	52.55	55.30	57.14	55.75	

4.17. PROJECTED BALANCE SHEET

PROJECTED BALANCE	<u>SHEET</u>				(in Lacs)
PARTICULARS	1st year	2nd year	3rd year	4th year	5th year
<u>Liabilities</u>					
Capital					
opening balance		5.93	6.47	6.35	6.89
Add:- Own Capital	1.35				
Add:- Retained Profit	1.00	2.54	3.38	4.54	6.42
Less:- Drawings	-	2.00	3.50	4.00	5.00
Subsidy/grant	3.59				
Closing Balance	5.93	6.47	6.35	6.89	8.32
Term Loan	5.01	3.76	2.51	1.25	-
Working Capital Limit	3.00	3.00	3.00	3.00	3.00
Sundry Creditors	0.91	1.03	1.14	1.26	1.41
Provisions & Other Liab	0.40	0.50	0.60	0.72	0.86
TOTAL :	15.26	14.76	13.60	13.13	13.59
Assets					

1		PN	/ FME- Detail	ed Project Rep	oort of Rusk Making
Fixed Assets (Gross)	10.25	10.25	10.25	10.25	10.25
Gross Dep.	1.48	2.75	3.83	4.75	5.54
Net Fixed Assets	8.77	7.50	6.42	5.50	4.71
Current Assets					
Sundry Debtors	1.36	1.59	1.78	1.98	2.19
Stock in Hand	2.99	3.35	3.71	4.09	4.50
Cash and Bank	2.14	2.32	1.69	1.56	2.19
TOTAL :	15.26	14.76	13.60	13.13	13.59

4.18. CASH FLOW STATEMENT

PROJECTED CASH FLOW STATEMENT					
PARTICULARS	1st year	2nd year	3rd year	4th year	5th year
SOURCES OF FUND					
Own Margin	1.35				
Net Profit	1.00	2.54	3.43	4.65	6.93
Depriciation & Exp. W/off	1.48	1.27	1.08	0.92	0.79
Increase in Cash Credit	3.00	-	-	-	-
Increase In Term Loan	5.64	-	-	-	-
Increase in Creditors	0.91	0.12	0.11	0.12	0.15
Increase in Provisions & Oth lib	0.40	0.10	0.10	0.12	0.14
Sunsidy/grant	3.59				
TOTAL :	17.37	4.02	4.72	5.81	8.02
APPLICATION OF FUND					

I		PM FME	- Detailed	Project Repo	rt of Rusk Making
Increase in Fixed Assets	10.25				
Increase in Stock	2.99	0.35	0.36	0.38	0.41
Increase in Debtors	1.36	0.22	0.19	0.20	0.21
Repayment of Term Loan	0.63	1.25	1.25	1.25	1.25
Drawings		2.00	3.50	4.00	5.00
Taxation	-	0.00	0.05	0.11	0.51
TOTAL :	15.23	3.83	5.35	5.94	7.38
Opening Cash & Bank Balance	-	2.14	2.32	1.69	1.56
Add : Surplus	2.14	0.19	-0.64	-0.13	0.63
Closing Cash & Bank Balance	2.14	2.32	1.69	1.56	2.19

4.19. DEBT SERVICE COVERAGE RATIO

CALCULATION OF D.S.C.R					
PARTICULARS	1st year	2nd year	3rd year	4th year	5th year
CASH ACCRUALS	2.48	3.80	4.46	5.47	7.21
Interest on Term Loan	0.55	0.49	0.35	0.21	0.07
Total	3.04	4.29	4.81	5.68	7.29
REPAYMENT					
Instalment of Term Loan	0.63	1.25	1.25	1.25	1.25
Interest on Term Loan	0.55	0.49	0.35	0.21	0.07
Total	1.18	1.74	1.60	1.47	1.33
DEBT SERVICE COVERAGE RATIO	2.57	2.46	3.00	3.88	5.49
AVERAGE D.S.C.R.					3.48